

# SOFIA UNIVERSITY ST. KLIMENT OHRIDSKI FACULTY OF PHILOSOPHY

## PROFESSOR, DR.SCI. TODOR A. TANEV

E-MAIL ADDRESS: TODOR.TANEV@GMAIL.COM		
RESEARCH FIELD AND INTERESTS	Public Administration,	Public Policy, Public Management, Political Science, Sociology
TEACHING EXPERIENCE	2018	Strategic Thinking (Sofia University)
	2010-present	Principles of Good Governance (Sofia University)
	2010-2012	Statesmanship (Sofia University Postgraduate School)
	2008-present	Theory of Public Management (Sofia University)
	2002-present	Strategic Management in the Public Sphere (Sofia University)
	2008	Principles of Public Leadership (Sofia University Postgraduate School)
	2008	Strategic Leadership (New Bulgarian University, Varna Free University)
	2008-2013	Political Culture (University of Veliko Turnovo)
	2008-2013	Political Strategies (University of Veliko Turnovo)
	2007-2009	Strategic Management of the Public Sphere (University of Veliko
	2006-2014	novo) Methodology of Public Policy Analysis (Sofia University)
	2006-2014	Public Policy Analysis (New Bulgarian University)
	2004-present	Designing Strategies in the Public Sphere (Sofia University)
	2010-2012	Strategic Management (Varna Free University)
	2010-2012	Strategic Management in the Public Sphere (University of Library
		Studies and Information Technologies)
	2008-2010	Strategic Governance; Policy Analysis (New Bulgarian University)
	2007-2013	Political Strategies (University of Veliko Tarnovo)
	2006-2015	Public Policy Analysis (Sofia University)
	2006	Strategic Environment of Public Policies (Sofia University)
	2006	Political, Market and Social Determination of Public Policies
		(Sofia University)
	2004-2006	Topics in Bulgarian Government and Politics (American University in
		Bulgaria)
	2004-2006	Public Policy Analysis (American University in Bulgaria)
	1999-2002	Core Political Science (Intercultural Dialogue Program, Sofia
	University)	
	1997-2002	Basics of Public Administration (Sofia University)
	2002-2013	"Fundamentals of Management", "Fundamentals of Public
		Administration", "Strategic Management in the Public Sphere", for
		UN officials in the Joint Masters Programs of Sofia University and
		Ignatius university (New York) "Organizational Management and Diplomacy"
	1995-1997	Political Behavior (Sofia University)
	1994-2000	Political Culture (Sofia University)
	1771 2000	

1992-1994	Political Science for Economists (Sofia University)
1989-1991	Comparative Eastern European Politics (in English, for the
	Bulgarian-American Program preceding the foundation of the
	American University in Bulgaria, Sofia University)
1988-1995	Empirical Political Analysis and Research Methods (Sofia University)
1985-1991	Content Analysis Research Technique (Sofia University)
1986-1991	Core Political Theory (Sofia University)
1983-1986	Political Sociology (Sofia University)
Lectures abroad	
2005	USA, University of Southern Mississippi, Department of Management &
	International Business
2005	USA, Rollins College, FL, Graduate Business School
2000	USA, State University of New York (SUNY at Albany), Rockefeller
College of	
	Public Affairs & Policy
2000	Sweden, University of Umea, Department of Political Science
2000	Italy, University of Bologna, School of Political Science
1998	USA, University of Central Florida, School of Public Administration
1998	USA, University of Pittsburgh, Russian and East European Studies
1994	USA, University of Michigan, Institute of Social Research
1993	Netherlands, University of Amsterdam, Department of Political Science
1991	USA, University of Pittsburgh, Russian and East European Studies
1991	USA, Rollins College, FL, Graduate Business School
1990, 1995	Germany, University of Saarland, Lehrstuhl Soziologie, Zentrum für
Evaluation	

SCIENTIFIC DEGREES AND ACADEMIC POSITIONS	Professor, Dr.Sci. (Political Science)	
EDUCATION	SOCIOLOGY, POLITICAL SCIENCE	
PUBLICATION ACTIVITY	<ul> <li>Monographs         Todor A. Tanev, Towards a new understanding of strategies. University Press St. Kliment Ohridski, Sofia, 2021 978-954-07-5107-8         Todor A. Tanev, Manifesto of the Vocational Education and Training in Bulgaria. University Press, St. Kliment Ohridski, Sofia, 2018 ISBN 978-954-07-4446-9,         Todor A. Tanev, How Do Strategists Think, The Marin Drinov Academic Press of the Bulgarian Academy of Sciences, Sofia, 2016 ISBN 978-954-322-862-1     </li> </ul>	

Todor A. Tanev, *Statesmanship*. University Press, St. Kliment Ohridski, Sofia, 2013 ISBN: 978-954-073-480-4

Todor A. Tanev, *Policy Analysis: The Science of Creation of Actual Policies*. Military Press, Sofia, 2008 ISBN 978-954-509-408-8

Todor A. Tanev, *Strategic Management of the Public Sphere*, Military Press, 2008 ISBN 978-954-509-398-2

Todor A. Tanev, *Political Strategies*. University Press St. Kliment Ohridski, Sofia, 2003 ISBN 954-07-1775-2

Todor A. Tanev, *Political Culture*. University Press St. Kliment Ohridski, Sofia, 2001 ISBN 954-07-1615-2

Todor A. Tanev, *Principles of Content Analysis of Political Documents*. University Press St. Kliment Ohridski, Sofia, 1990

#### Monographic Chapters

Tanev, T. Principles of Strategizing in the Public Sphere. Chapter. In: Tanev, T. and M. Stefanova (editors). *Contributions to the theory and practice of public administration: 20 years since the establishment of the Department of Public Administration at Sofia University*, pages 41 - 102. University Press "St. Kl. Ohridski", Sofia, 2017

Tanev, T. The Leadership of Park Chung Hee and Kim Il-Sung: The Results (불가리아

소피아 대학교 정치학과 교수) - 기조 발제 (in Korean and English). Seoul, 2016

Tanev, T. "The End" of Political Geography in the 20th Century. Studios. In: *Geography yesterday, today, tomorrow*. Sofia University Publishing House "St. Kl. Ohridski", Sofia, 2004

Tanev, T., Raymond A. Shapek, Albena Taneva. Political, Social and Administrative Change in the Balkans: The Case of Bulgaria 1989-1998). In: Liou, Kuotsai Tom (ed.), Administrative Reform and National Economic Development, pp. 271-303. ISBN 1 84014 421 1 Brookfield, Ashgate, 2000

Tanev, T., Kolewa, A. Historisches Gedaechtnis und Veraenderung der politischen Kultur in Bulgarien. (with Albena Kolewa, Sofioter Universitaet). In: Hans Leo Kraemer (ed.), Bulgarien in Ubergang. Sozialwissenschaftliche Studien zur Transformation ". Edwin Ferger Verlag, Band 5, 1999.

## Chapters in Textbooks and Study Guides:

Tanev, T. Good Governance. Chapter. In: Kabakov, I. (editor), *Ideas in Management and Policies for Culture 2007-2013*. University Publishing House "St. Kl. Ohridski", Sofia, 2014

Tanev, T. "Strategic Management in Public Processes". Chapter. In: Kabakov, I. (editor), *Ideas in Management and Policies for Culture 2007-2013*. University Publishing House "St. Kl. Ohridski", Sofia, 2014

Tanev, T. "Development of strategies for small municipalities". Chapter. In: Dronzina, T. (editor), *Materials to help municipalities*. Pernik, 2010

Tanev, T. "Introduction to Public Administration". Chapter. In: *Public Administration in Local Institutions - Responsibilities and Perspectives*. GorexPress, Sofia, 2002

Tanev, T. "Administrative Ethics". Chapter. In: Public Administration in Local

Institutions - Responsibilities and Perspectives. GorexPress, Sofia, 2002

#### Authored textbooks and teaching aids

Tanev, T., S. Petrov. *Theory of management in the public sphere* (textbook). University Press "St. Cl. Ohridski" ISBN 978-954-07- S., 2020

Tanev, T. *Methodology for monitoring and evaluation of the quality and impact of social projects* (for Kazakhstan) 2019

### Studies

Tanev, T. Administrative Fairness: A New Global Concept of Management Or A Residual Notion In The British Judicial Tradition? In: Collection in Honor of the 60th Anniversary of Assoc. Prof. Milena Stefanova. University Press St. Kliment Ohridski, 2019

Tanev, T. Strategic Club for Bulgaria and the Region. A Study. In: *Publichni politiki.bg*, Volume 3, Issue 2, June 2012

Tanev, T. Efficiency and Effectiveness of Grand Strategy. A Study. In: *Publichni politiki.bg*, Volume 3 Issue 1, 2012

Tanev, T. Management and Governance - two types of public sector management within the single management cycle. A Study. In: *Publichni politiki.bg*, Volume 2, Issue 2, 2011

Tanev, T. Political Parties: towards decay or adaptation? A Study. In: *Bulgarian Politics Facing the Challenges of Time. A collection in honor of the 60th anniversary of Prof. Georgi Karasimeonov.* University Publishing House "St. Kl. Ohridski", Sofia, 2010

Tanev, T. Good governance: the inherited concept. A Study. In: *Publichni politiki.bg*,, Volume 2, Issue 1, 2011

Tanev, T. The State of Good Governance in Eastern Europe. Studios. In: *Politics in Bulgaria*, New Bulgarian University Press, Sofia, 2007

### Critical reviews

Tanev, T. "The Ship of the Fools". In: Publichni politiki.bg, Volume 2, Issue 4, 2011

Tanev, T. "Adenauer: the politician-administrator, the administrator-politician". In: *Publichni politiki.bg*, Volume 2, Issue 3, 2011

Tanev, T. "Good manners and good governance". In: *Publichni politiki.bg*, Volume 2, Issue 2, 2011

Tanev, T. "The allegories of good governance". In: *Publichni politiki.bg*, Volume 2, Issue 1, 2011

Tanev, T. "Is there a Market of Political Ideas in Bulgaria?", Review of Svetoslav Stavrev's book "The Crisis of Public Management in Bulgaria", In: *Political Research*, Volume 6, 2007

Tanev, T. Arendt on the Court Over Totalitarianism (opening study). In: Arendt, H., Eichmann in Jerusalem, or a report on the banality of evil (Tanev, T., translation). Ciela, S., 2004

Tanev, T. Opening study on Almond and Verba's Civic Culture. In: Almond, G., S. Verba. Civic Culture, GAL-IKO, Sofia, 1998

#### Articles in specialized journals and collections (international, foreign and Bulgarian):

Tanev, T. Depreciation of Goals in Public Governance (A Scholarly Invention). In:

Publichni Politiki.Bg, vol. 11, #1 "Policy: Theory and Practice", 2020

Hanke, S., T. Tanev. Bulgaria: long live the currency board. In: Central Banking, 2/12/2020

Tanev, T. A Poicy Model for Bulgaria's Transition From Currency Board Arrangement To Eurozone Membership. In: *Publichni Politiki.Bg*, vol. 10,# 3, September 2019

Tanev, T. The Political Economy of Currency Boards. Theses about the political environment of fixed national currency flow: A Methodological Essay. In: *Publichni Politiki.Bg*, vol. 10, #2 "Economy, Politics, Policy", 2019

Tanev, T. An inductive and deductive approach to public impact assessment. In: *Publichni Politiki.Bg*, Volume 10, # 1 Impact Assessment - Thematic Issue, 2019

Tanev, T. Good governance as goal, efficiency, justice and result. In: *Publichni politiki.bg*, Volume 9, Issue 1, January 2018

Tanev, T. Some tools of strategic management in the public sphere. In: Tanev, T. and M.
Stefanova (editors). *Contributions to the theory and practice of public administration:*20 years since the establishment of the specialty Public Administration at Sofia
University. University Publishing House "St. Kl. Ohridski", S., 2017

Tanev, T. Politics as Strategic Management in Public Administration. In: *Interdisciplinary Studies* (Jubilee Collection of Prof. Georgi Yankov, Professor of the University of National and World Economy, pp. 207-225), University of National and World Economy, Sofia, 2017

Tanev, T. Strategy: Architecture of the Future, not a Plan. In: *Military Journal*, Volume 2, 2013

Tanev, T. Administrative reform: a bridge across the abyss or a road that ends at the edge? In: *Cities and Regions*. Sofia, 2012

Tanev, T. Circumventing the East-West cultural impasse: exploring the global democratic development by fostering north-south cooperation on democracy and human rights within time zones. In: *Publichni politiki.bg*, Volume 2, Issue 4, 2011

Tanev, T. On the Universal Human Right of Good Governance. In: *Between freedom and obedience*. Ombudsman of the Republic of Bulgaria, Sofia, 2007; also in: *Publichni politiki.bg*, issue 1, 2007

Tanev, T. The Principle of Good Governance. In: *Between Freedom and Slavery*, Annals of the Scientific Conference on Good Governance as a Human Right. Ombudsman of the Republic of Bulgaria, Sofia, 2007

Tanev, T. Le principe de la bonne gouvernance en Eirope de l'Est In: Les Sciences Politiques en Bulgarie (sous la direction de A. Krasteva et A. Todorov), Presses de la Nouvelle Universite Bulgare, Sofia, 2007

Tanev, T. Armenia's National Security Strategy, In: Expert (Edition of Bulgarian Diplomatic Society), 1 December 2007

Tanev, T. Methodological Horizons of the Cultural Analysis of International Relations In: *International Relations* (journal), 2006

Tanev, T. Political Impotence of Racism. In: *The Bulgarian public about racism and anti-Semitism*. New Bulgarian University Press, Sofia, 2006

Tanev, T. Conrad Adenauer's Modern Principles. In: *Razum* (journal), pp. 122-135, Volume 2, 2003

Tanev, T. Rational Corporatveness Against Cultural Cooperativeness. In: Alternatives

(journal), Volume 3, 2003

Tanev, T. Constitutional Dilemmas of Free Citizens. In: *Science* (journal), Volume 1, 2003

Tanev, T. Levski's Ideology as Political Culture. In: *Bulgarian Revival: ideas - personalities - events*, Yearbook of the General Committee "Vasil Levski", Volume 5, 2002-2003, dedicated to the 165th anniversary of the birth of Levski, V. Levski Foundation, Sofia, 2003

Tanev, T. Emerging from the Post-Communist Chaos: The Case of Bulgaria. In: *International Journal of Public Administration*, pp. 235-248, Volume 24, Issue 2 (2), 2001

Tanev, T. The Notion of Tradition in Jewish and Bulgarian Culture: Cultural Similarities and Differences Determining Tolerance. In: *Bulgarian-Jewish Relations at the Threshold of the 21st Century*, Center for Jewish Studies at Sofia University, Sofia University Press "St. Kl. Ohridski ", Sofia, 1998

Tanev, T. Informatocracy: the New Culture Resulting from the East European Transition - In: Karasimeonov, G. (editor), *The Policy of Transformation*. GorexPress, Sofia, 1997

Tanev, T. The Impact of the Post-Socialist Personality Type on Local Democracy: A Methodological Essay. In: *Democratization and Decentralization in Central and Eastern Europe*. Rutgers University, 1995

Tanev, T. An attempt at the reincarnation of Eastern European political Hamlet and the methodological problems of his Shakespeare. A political essay. In: Political Research, Volume 3, 1994

Tanev, T. Political cultures in political situations: cultural rationality in times of transition. In: *Yearbook of Sofia University*, Faculty of Philosophy. Volumne 84, Sofia, 1992

Tanev, T. Revival of the philosophical interest in situations. In: Philosophical Thought, Volume 9, 1991

Tanev, T. Ways of Enriching the Concept of Political Situation. In: *Yearbook of Sofia University*, Faculty of Philosophy. Vol 83, 1991

Tanev, T. Characteristics of Situational Analysis of Political Phenomena. In: *Yearbook of Sofia University*, Faculty of Philosophy. Volume 82, 1989

Tanev, T. Methodological Aspects of Social Situations. In: *Yearbook of Sofia University*, Faculty of Philosophy. Volume 82, 1989

Tanev, T. A Generation Separated: basic youth generations as a contemporary sociological fact. In: *Yearbook of Sofia University*, Faculty of Philosophy. Volume 78, 1985

Tanev, T. On differentia-specific of the political in the social life. In: *Yearbook of Sofia University*, Faculty of Philosophy. Volume 80-81, 1987-1988

## CONFERENCES <u>Participation in conferences by presenting a paper:</u>

2020 - "Developmental dictatorships' Justice". Report: IV International Scientific Conference of the Department of Public Administration on "Administrative Justice" (November 28, 2020)

2018 - "Inductive and deductive approach to assessing the impact of strategies in the

public sphere". Report: Second Annual Scientific Conference of the Department of Public Administration on Impact Assessment and Impact on Evaluation. Sofia University "St. Kliment Ohridski "(26-27 April 2018)

2018 - "The Inclusion of Non-Governmental Sector Indicators to Good Governance Index". Paper: International Scientific Conference "The Good Governance Index of Central European Countries in 2017", Nézőpont Intézet and Hans Seidel Foundation, Budapest (March 8, 2018)

2018 - "The Teaching Content in Schools as an Instrument for the (Im-) Mobility of the Elite during the Bulgarian Transition (1991-2017)". Report: 12th Leadership Leadership Conference on "Mobility of the Transition Elite (1989-2017)" (30 January 2018)

2017 - "Strategy as a Leader's Tool". Report: Scientific Session "Personality and Leadership Practices", Scientific Conference "Leadership in the 21st Century - Prospects and Trends". Institute for Research and Development of Leadership in the Information Environment. University of Library and Information Technology (January 26, 2017)

2017 - "The Organization of the Black Sea Economic Cooperation: Political Problems, Administrative Solutions". Paper: NISPAcee 25th Annual International Conference, Kazan, Russian Federation

2016 - "Bulgaria's Participation in the Good Governance of the Black Sea Economic Cooperation Sector: Problems and Solutions" - Report: Seminar of the Working Group on Institutional Renewal and Good Governance of BSEC, jointly organized by the Ministry of Education and Science and the Ministry of Foreign Affairs (10 November 2016)

2016 - "Problems of Gerontology in the European Periphery: The Case of Bulgaria". Paper: AIUTA International Conference of Universities of the Third Age, Reims, France (May 13, 2016)

2016 - "Strategy vs. Politics Within Puble Management". Paper: NISPAcee 24th Annual International Conference, Zagreb, Croatia (May 2016)

2016 - "Principles of Strategic Leadership". Report: International Leadership and Organizational Behavior Conference, Kiten (16-19 June 2016)

2015 - "The Rise of Anti-Semitism in European Cities Today: Combating Political Provincialism." Keynote speech: 5th Global Forum for Combating Anti-Semitism, Jerusalem, State of Israel, Panel: The Rise of Anti-Semitism in Europe's Cities Today: Means of Response (May 13, 2015)

2014 - "Circumventing the European Periphery Strategic Impasse: exploring the means of fostering the development of strategic networks in the region". Paper: NISPAcee 22nd Annual International Conference, Budapest, Hungary (May 2014)

2013 - "Strategic Challenges to Connectivity Forces". National Connectivity Forces - National Challenges, Military Academy "G. S. Rakovsky ", Sofia (June 25, 2013)

2013 - "Statesmanship under Democratic Conditions". Report: The Seventh Scientific Session on Leadership Issues "National Security: Spirituality and Leadership". Institute of Theory and Practice of Leadership "Stefan Stambolov", Sofia (July 4, 2013)

2012 - "Good governance at the heart of macroeconomic policies". Report: Good Governance and Macroeconomic Approaches for Sustainable Economic Development, George Marshall Association Bulgaria (6 December 2012)

2012 - "Will man Bulgarien und die Bulgaren begriefen" Report: Scientific discussion "The complexities of European development", Lions Club Kelkheim Konferenz, Sofia (6 October 2012) 2012 - "Evaluation of the mechanisms for political and civic control". Report: Round table "Assessment of the Management and Functioning of the National Security Protection System of the Republic of Bulgaria", Military Academy, Sofia (3 October 2012)

2012 - "Is Grand-Strategy Against Terrorism Useful and Possible at All?". Paper: 6th CICA-STR International Conference on Terrorism and Aggression: Towards Increased Freedom and Security, Burgas, Bulgaria (8-11 September 2012)

2012 - "Crisis statehood: the Bulgarian strategic framework of Vasil Levski". Report: Sixth Scientific Conference on Leadership Issues, Leadership in Crisis or Leadership Crisis, Institute of Theory and Practice of Leadership "Stefan Stambolov", Sofia (July 3, 2013)

2012 - "Security Governance in the Wider Black Sea Region: actors and visions". Paper: NATO Conference "Best Practices and Lessons Learned in National Security Strategy and Defense Planning", George C. Marshall European Center for Security Studies, Garmisch-Partenkirchen, Germany (June 26-27, 2012)

2011- "Public Policy Analysis" National vs. Universal Dimensions ". Paper: NISPAcee 19th Annual International Conference, Varna, Bulgaria (May 19-22, 2011)

2011 - "The modern principle of networking against the linear principle of representativeness: is it possible to combine both?" Report: Scientific discussion "Networking and Public Consent for Security", Military Information Center - Ministry of Defense, report (30 November 2011)

2011 - "What will replace networks? Factors of Sustainability and Change in Political Representation". Report: Round Table "Network Community and Nation - Aspects of New Public Consent", National Institute of Justice, Sofia (1 December 2011)

2010 - "National Security Strategies: National and Supranational Elements". Report: Round Table "The Project of the Security Strategy of the Republic of Bulgaria in the Context of Good Governance", organized by the George Marshall Associations Bulgaria, Sofia (7 December 2010)

2010 - "General Principles of Good Governance. Principles with greatest impact on good governance in the security sector". Report: Round table "The National Security Strategy of Bulgaria", Sofia University "St. Kliment Ohridski ". (8 December 2010)

2009 - "Strategic communication as a major aspect of global security". Report: Scientific Conference "Globalism and Security", University of Library and Information Technology, Sofia (28 January 2009)

2009 - "Defense Management in the Context of Good Governance" Report: Conference of the Chief of Staff of the Bulgarian Armed Forces "Role and place of the governing bodies in planning and conducting of national and allied military operations on the territory of the Republic of Bulgaria, Sofia (21-22 January 2009)

2009 - "Strategic Communication as a Crucial Aspect of Global Security". Paper, Scientific Conference "Globalism and Security", State University of Library Studies and Information Technologies, Sofia (June 6, 2009)

2009 - Moderator and Lecturer, Conference "Methodology for Strategic Planning in Bulgaria", Council of Ministers of Bulgaria (October 2, 2009)

2009 - "Conclusions from the Comparative Analysis of the Leading National Security Strategies of NATO Member States". Report: "Strategic Security Vision in Southeast Europe", Conference with the participation of the parliamentary security advisors of the countries in the region, Sofia (29 October 2009) 2008 - "From Public Management to Good Governance: Challenges to Public Administration in the 21st Century". Report: International Conference on the 10th Anniversary of the Public Administration at the University of National and World Economy, University of National and World Economy, Sofia, 2008

2008 - "Good Governance: A Base of National Security in the New Century". Report: National Security Conference, Sofia University "St. Kl. Ohridski "(April 2008)

2008 - "Civilian-Military Relations in the Armenian NSS Review Notes". Keynote speech: The National Security Strategy of the Republic of Armenia Conference, Yerevan (June 2008)

2008 - "Deficits in the Structure of the National Security Strategy Project". Report: National Security Conference under the patronage of the President of the Republic of Bulgaria, Sofia University "St. Kl. Ohridski "(26 April 2008)

2006 - Armenian Security Strategy Draft Revision. Discussant: Yerevan, Armenia, ISAG (July 2006)

• 2001 - NISPAcee 9th annual international conference. Discussant: Riga, Latvia. (May 10-12, 2001)

- 2000 ASPA Conference. Paper. Richmond, USA
- 2000 NISPAcee 8th annual international conference. Discussant: Budapest, Hungary
- 1999 NISPAcee 7th annual international conference. Discussant: Sofia, Bulgaria

• 1998 - NISPAcee 6th annual international conference. Discussant: Prague, Czech Republic

• 1997 - ASPA Annual Conference. Paper. Richmond, Philadelphia, USA

• 1997 - International Conference 50 years Israel. Report: Center for Jewish Studies, Sofia University "St. Kliment Ohridski "

- 1997 UAA Year Conference. Paper: University of Texas at Arlington, School of Urban and Public Affairs. Fort Worth, Texas, USA
- 1995 Joint Rutgers University (USA) Jagelonian University (Poland) Conference "Political Research in Transitional Countries". Discussant: Krakow, Poland.
- 1994 APSA Annual Meeting, Discussant. New York, USA
- 1993 APSA Annual Meeting. Discussant. Washington DC, USA

### **PROJECTS** International projects:

1990-1992 - Lecturer and co-organizer (jointly with Prof. Hans-Leo Krämer) of an international cooperation project with the University of Saarlanden, Germany (Universität des Saarlandes - Centrum fuer Evaluationsforschung), topic "Methodological Problem Bei der Messung verschiedener Aspekten von der administrativen Kapazität der öffentlichen Verwaltung: die Deutsche Erfahrung und die neuen Europaeischen Tendenzen ".

1997-2000 - Head of the European Project "TEMPUS-JEP 12012\_97 - Bulgarian Public Administration" (with partners: the Universities of Limerick - Ireland, Bologna - Italy, Umeo - Sweden, University of Economics - Varna). Within the framework of the three-year project, the first comparative international surveys of the administrative systems, their functioning and synchronization, as well as of the relevant public policies, have been implemented in the country. The first scientific product in administrative science

"Introduction to Public Administration in a Comparative European Context" was created in Bulgaria. The first PA master's programs in Bulgaria were created, followed by the creation of a bachelor program in administrative sciences at the Sofia University "St. Kliment Ohridski" and the University of Economics - Varna.

2015-2018 - Erasmus + Project "2015-1-BG01-KA202-014326 - "Digital Orientation Competences: Continuation of My Professional Studies" (www.karieratami.bg), member of the Expert Council

### Projects of local national importance:

2017 - Project sponsored by the Research Fund of the University "Development and Appraisal of a University Program for the Third Age", Scientific Team Leadert

2015 - Project sponsored by under the Research Fund of the University of Sofia "The results of the rating system of the universities as a tool for quality in education and motivation in choosing a profession", Contract number: 89/2015, member of the expert council.

2014 - Project sponsored by the Research Fund of the Sofia University "Administrative practice in Bulgaria for solving refugee crises: sustainable features, good practices and possible applications". Scientific Team Leader.

2013 - Establishment of a Strategy for reduction of the risk of disasters and accidents in the Republic of Bulgaria, road map and National Program for Disaster Protection 2014-2018 sponsored by the Ministry of Interior - Fire Safety and Protection of the Population, Order PO-4108 / 31.05.2013, member of the Expert Interdepartmental Group.

2012 - Creating a Strategy for the Development of the State Administration in the Republic of Bulgaria 2014-2020. Sponsored by the Council of Ministers of the Republic of Bulgaria, Order R-135 / 29.05.2012. Member of the interdepartmental group Council of Ministers of the Republic of Bulgaria.

2011-2012 - Strategy for the development of the standardization system in the Republic of Bulgaria and development of the Bulgarian Institute for Standardization (BIS) for the period until 2017. BIS, Contract № BG161PO003-4.3.01-0003-C0001 "Improving the Standardization System in Bulgaria", financed under OP "Competitiveness of the Bulgarian Economy 2007-2013". Head of the strategy team.

2012-2013 - ERASMUS IP Project "Implementing Public Policies in a Different Economic, Political and Cultural Environment", Erasmus Intensive Program, Lifelong Learning Program, Contract Number: 2012-ERA-IP-10. Member of the Expert Council.

2011-2012 - ERASMUS IP Project "Implementing Public Policies in Different Economic, Political and Cultural Environment" Phase II, Erasmus Intensive Program, Lifelong Learning Program, Contract Number: 2011-ERA-IP-4. Member of the Expert Council.

2010-2011 - ERASMUS IP Project "Implementing Public Policies in Different Economic, Political and Cultural Environment" Phase I, Erasmus Intensive Program, Lifelong Learning Program, Contract Number: 2010-ERA\_IP-1, member of the Expert Council.

2010 - Project under the Research Fund of the Sofia University "Conducting Trainings on Sectoral Policy Coordination at the Regional Level and Competition for Best Practice of Interaction between Regional Governor and Territorial Units in the Implementation of Sectoral Policies" - NIS of Sofia University "St. Kl. Ohridski ", member of the team, member of the research team.

2010-2012 - Project "Genealogy", sponsored by the Ministry of Education and Science.

Member of the research team.

2009 - University Project, "Preparation and Advocacy of the Establishment of a University Center for Public Policies and Strategies in the University of Sofia (Analyzing the Needs and Opportunities for Research of Policies, Audience and Themes in the Founding of the Scientific Journal *Publichni Politiki.bg* and the needs for research and teaching of sectoral policies in Sofia University) in cooperation with the Strategic Planning Department of the Council of Ministers of the Republic of Bulgaria. Sponsored by Sofia University Research Fund no 213/2009. Project Research Team Leader.

2006-2008 - National Security Strategy of the Republic of Armenia. ISAG-i-Armenian IPAP / NATO, MoD. Member of the International Expert Group representing the European NATO member states.

1990-1993 - Panel Study "Regional Political Cultures in Bulgaria" sponsored by the Scientific Research Fund of the University of Sofia. Leader.

1982-1987 - Sociological survey "The population of the Strandzhja and Sakar region ", Council of Ministers of the Republic of Bulgaria. Team Leader.

Project sponsored by the Research Fund of the University "Development and Appraisal of a University Program for the Elderly", scientific supervisor.

Project Erasmus +, Project Name: "Digital Orientation Competences: Continuation of My Professional Studies" (PROJECT NUMBER: 2015-1-BG01-KA202-014326 (www.karieratami.bg), member of the Expert Team.

Project under the Research Fund of the University of Sofia "The results of the rating system of universities as a tool for quality in education and motivation in choosing a profession", Contract number: 89/2015, member of the expert team.

Strategy for reducing the risk of disasters and accidents in the Republic of Bulgaria and a roadmap. Ministry of Interior - Fire Safety and Protection of the Population, Order PO-4108 / 31.05.2013. 2013 Expert; Member of the Expert Interdepartmental Group; consultant.

Strategy for the Development of the State Administration in the Republic of Bulgaria 2014-2020. Council of Ministers of the Republic of Bulgaria, Order R-135 / 29.05.2012. 2012. Member of the interdepartmental group Council of Ministers of the Republic of Bulgaria,

Strategy for the development of the standardization system in the Republic of Bulgaria and development of the Bulgarian Institute for Standardization (BIS) for the period until 2017. BIS, Contract № BG161PO003-4.3.01-0003-C0001 "Improving the Standardization System in Bulgaria", financed under OP "Competitiveness of the Bulgarian Economy 2007-2013". 2011-2012. Head of the strategy team.

ERASMUS IP Project "Implementing Public Policies in Different Economic, Political and Cultural Environment" (2012-2013), Erasmus Intensive Program, Lifelong Learning Program, Contract Number: 2012-ERA-IP-10, Member of the Expert Team.

ERASMUS IP Project "Implementing Public Policies in Different Economic, Political and Cultural Environment" (2011-2012), Erasmus Intensive Program, Lifelong Learning Program, Contract Number: 2011-ERA-IP-4, Member of the Expert Team.

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