



SOFIA UNIVERSITY ST. KLIMENT OHRIDSKI

FACULTY OF PHILOSOPHY

ASSOC. PROF. ELENA KALFOVA, PHD



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RESEARCH FIELD AND INTERESTS

Public policy, regional policy and governance, public policy evaluation, impact assessment

TEACHING EXPERIENCE

Regional Policy, Impact Assessment, Project management at local level, Local government; Programs and projects for regional development and cross-border cooperation, Multi-level government in bachelor and master degrees in the fields of Public Administration, Political Science, European Studies.

SCIENTIFIC DEGREES AND ACADEMIC POSITIONS

2008 PhD in Political science, Department of Public Administration, Sofia University "St. Kliment Ohridski"

2020 – ongoing: Associate Professor, Department of Public Administration, Sofia University "St. Kliment Ohridski"

2020 – ongoing: member of the Faculty Council of the Faculty of Philosophy, Sofia University "St. Kliment Ohridski "

2019 – ongoing: member of the Attestation Commission, Faculty of Philosophy, Sofia University "St. Kliment Ohridski "

2016 - ongoing Head of Master programme "Impact Assessment", Department of Public Administration, Sofia University "St. Kliment Ohridski"

2008 – 2019 Chief Assistant Professor, Department of Public Administration, Sofia University "St. Kliment Ohridski"

2016-2019 member of the study committee for the bachelor's degree and member of the study committee for the master's degree of the Faculty of Philosophy

2004 – 2007 Assistant Professor, Department of Public Administration, Sofia University “St. Kliment Ohridski”

EDUCATION 2000, MA IN POLITICAL SCIENCE, SOFIA UNIVERSITY, DEPARTMENT OF POLITICAL SCIENCE
2003, Doctoral internship, European public administration, Maastricht University, Maastricht, Nederland

PUBLICATION ACTIVITY

- Kalfova, E. [Калфова, Е.], 2022, Competency Model - Application in Public Administration Education, [Компетентностен модел – приложение в обучението по Публична администрация], In Tomova, T., E. Kalfova, ed., [Томова, Т., Е. Калфова, съст.], FORMATION OF COMPETENCES IN THE MODERN EDUCATIONAL REALITY, [ФОРМИРАНЕ НА КОМПЕТЕНТНОСТИ В СЪВРЕМЕННАТА ОБРАЗОВАТЕЛНА РЕАЛНОСТ], IM Sofia University “St. Kliment Ohridski” [УИ "Св. Климент Охридски"], p. 97-108, ISBN: 978-954-07-5499-4.
 - Kalfova, E. [Калфова, Е.], 2021, Choice of Criteria in The Evaluation of Specific Public Policies - Possible Application of Fairness as a Criterion. [Избор на критерии при оценката на конкретни публични политики – възможно приложение на справедливостта като критерий], In Tanev, T., S. Petrov, ed. [Танев, Т., С. Петров, съст.], Administrative fairness as an element of good governance. Reports from the Fourth International Conference on Public Administration.. [Административната справедливост като елемент на доброто управление. Доклади от Четвърта международна конференция по „Публична администрация“], IM Sofia University “St. Kliment Ohridski” [УИ "Св. Климент Охридски"], p. 189-219, ISBN: 978-954-07-5251-8.
 - Kalfova, E. [Калфова, Е.], 2019, Regional Governance and Regional Policy - Application and Evaluation [Регионално управление и регионална политика – приложение и оценка], IM Sofia University “St. Kliment Ohridski” [УИ „Св. Климент Охридски“], ISBN 978-954-07-4863-4, p. 342.
- Kalfova, E. [Калфова, Е.], Juliana Nikolova [Юлияна Николова], Maria Nikolova [Мария Николова], 2019, Research of good practices and opportunities for establishing a laboratory for innovative public policies in Bulgaria [Изследване на добри практики и възможности за създаване на лаборатория за иновативни публични политики в България], Institute of Public Administration [Институт по публична администрация], ISBN: 978 - 619 - 7262 - 13 - 1, p.225
- Kalfova, E., 2019, Regional Policy and Regional Governance - The Bulgarian Institutional Reform That Did Not Take Place, Public Policy Magazine [Публични политики.bg], vol 10, issue 4, 2019, с. 33-57, ISSN 1314-2313
- Kalfova, E. [Калфова, Е.], 2019, Sustainability of Regional Differences in Bulgaria [Устойчивост на регионалните различия в България], In Kalfova, E., S. Petrov, ed. [Калфова, Е., С. Петров, съст.], Democracy, Decentralization, Self-

Government. Anniversary Collection in Honor of the 60th Anniversary of Assoc. Milena Stefanova [Демократичност, децентрализация, самоуправление. Юбилеен сборник в чест на 60 годишнината на доц. д.п.н. Милена Стефанова], IM Sofia University "St. Kliment Ohridski" [УИ "Св. Климент Охридски"], p. 189-219, ISBN:978-954-07-4665-4.

- Kalfova, E., 2019 [Калфова, Е.], 2019, Regional Policy and Europeanization Processes in Central and Eastern European Countries [Регионална политика и процесите на европеизация в държавите от Централна и Източна Европа], in Stefanova, M., ed. [в Стефанова, М., съст.], 30 Years of Central and Eastern European Public Governance Reforms [30 години реформи на публичното управление в Централна и Източна Европа], Sofia University "St. Kliment Ohridski" [УИ "Св. Климент Охридски"], pp. 190-215, ISBN:978-954-07-4843-6
- Kalfova, E., 2019, Factors for adoption of EU funds in Bulgaria, Heliyon, ISSN 2405-8440, <https://doi.org/10.1016/j.heliyon.2019.e011150>
- Kalfova, E. [Калфова, Е.], 2019, Improving Public Policy Quality - Implementing Impact Assessment in Bulgaria [Подобряване на качеството на публичните политики – приложение на оценката на въздействието в България], Public Policy Magazine [сп. „Публични политики“], Vol 10, No 1, ISSN 1314-2313.
- Kalfova E., Petrov S., ed. [Елена Калфова, Симеон Петров, съст.], 2019, Democracy, decentralization, self-government. Anniversary Collection in Honor of the 60th Anniversary of Assoc. Prof. Milena Stefanova [Демократичност, децентрализация, самоуправление. Юбилеен сборник в чест на 60 годишнината на доц. Милена Стефанова], Sofia University "St. Kliment Ohridski" [УИ "Св. Климент Охридски"], ISBN 978-954-07-4665-4
- Elena Kalfova, Yuliyana Nikolova, Mariya Nikolova [Елена Калфова, Юлияна Николова, Мария Николова], 2019, Examining Good Practices and Opportunities for Creating a Laboratory for Innovative Public Policies in Bulgaria [Изследване на добри практики и възможности за създаване на лаборатория за иновативни публични политики в България], ISBN:978 - 619 - 7262 - 13 - 1, p.225, Institute of Public Administration [Институт по Публична администрация]
- Kalfova, E., 2018, Quality of Governance and EU Regional Policy. Evidence from Bulgaria, Public Administration for Well-being and Growth Presented Papers from the 26th NISPAcee Annual Conference, NISPAcee Press, ISBN 978-80-89013-97-5
- Kalfova, E., 2018, Regional Disparities in Bulgaria – an Insurmountable Challenge, Public Policy Magazine [сп. „Публични политики“], VOL 9, No 4, ISSN 1314-2313.
- Kalfova, E. [Калфова, Е.], 2018, Quality of Governance - A Major Factor for Implementing Regional Policy [Качеството на управление - основен фактор за реализирането на регионалната политика], in Kalfova E., Petrov S. ed. [в съст. Елена Калфова, Симеон Петров], Where are we going? Anniversary Collection in Honor of Prof. D.Sc. Todor Tanev [Накъде сме тръгнали? Юбилеен сборник в чест на проф. д.п.н. Тодор Танев], Sofia University "St. Kliment Ohridski" [УИ "Св. Кл. Охридски"], ISBN 978-954-07-4533-6.

- Kalfova, E. [Калфова, Е.], 2018, Regulatory Impact Assessment as a Tool for Improving the Quality of Public Policies - Application in Bulgaria [Оценка на въздействието на регулациите като инструмент за подобряване на качеството на публичните политики - приложение в България], in Marinov A. ed. [в съст. Александър Маринов], Impact Assessment and Impact Assessment [Оценка на въздействието и въздействие на оценката], Sofia University "St. Kliment Ohridski" [УИ "Св. Кл. Охридски"], ISBN 978-954-07-4570-1
- Kalfova, E. [Калфова, Е.], 2018, Regional Policy Assessment [Оценка на регионалната политика], Public Policy Magazine [сп. „Публични политики“], VOL 9, No2, ISSN 1314-2313.
- Kalfova, E. [Калфова, Е.], 2018, Association of Municipalities for Service Provision - Innovative Practice or Restriction of Self-Government [Сдружаване на общините за предоставяне на услуги - иновативна практика или ограничаване на самоуправлението], in Tomova T., Petrov S. ed. [в съст. Татяна Томова, Симеон Петров], International Transfer of Administrative Models and Instruments: Opportunities, Limitations, Risks [Международният трансфер на административни модели и инструменти: възможности, ограничения, рискове], Sofia University "St. Kliment Ohridski" [УИ "Св. Кл. Охридски"], ISBN 978-954-07-4406-3
- Kalfova, E. [Калфова, Е.], 2018, The Transfer of EU Policies in Bulgaria as a Factor for Association of Bulgarian Municipalities [Трансферът на политики на ЕС в България като фактор за сдружаването на българските общини], Public Policy Magazine [сп. „Публични политики“], VOL 9, No1, ISSN 1314-2313.
- Kalfova E., Petrov S. ed. [в съст. Елена Калфова, Симеон Петров], Where are we going? Anniversary Collection in Honor of Prof. D.Sc. Todor Tanev [Накъде сме тръгнали? Юбилеен сборник в чест на проф. д.п.н. Тодор Танев], Sofia University "St. Kl. Ohridski" [УИ "Св. Кл. Охридски"], ISBN 978-954-07-4533-6.
- Kalfova, E., 2017, Inter-municipality Cooperation in Bulgaria – Between the Necessity and Impact of EU Policies, 25th NISPAcee Annual Conference. Presented Papers from the 25th NISPAcee Annual Conference, NISPAcee Press, ISBN: 978-80-89013-96-8
- Kalfova, E. [Калфова, Е.], 2017, Regional Policy - Challenges of Evaluation [Регионална политика – предизвикателства на оценката.], in Tanev T., Stefanova M. ed. [в съст. Тодор Танев, Милена Стефанова], Contributions to the theory and practice of public administration: twenty years specialty "Public administration" at Sofia University [Приноси към теорията и практиката на публичната администрация: двадесет години специалност "Публична администрация" в Софийския университет], Sofia University "St. Kliment Ohridski" [УИ "Св. Кл. Охридски"], ISBN 978-954-07-4308-0
- Kalfova, E. [Калфова, Е.], 2016, Impact assessment - how impacts should be evaluated? [Изработване на оценка на въздействието - как въздействията трябва да бъдат оценявани?], in Ilieva S., Markovic M., Yankulova Y., Leadership and organization development. Book of papers, ISBN 978-954-07-4129-1
- Kalfova, E. [Калфова, Е.], 2015, Implementation of EU programs and projects - a prerequisite for horizontal integration of local governance [Реализирането на програми и проекти на ЕС – предпоставка за хоризонтална

интеграция на управлението на местно ниво.], in Stoycheva M., Georgiev V. ed. [в съст. Мария Стойчева, Вихър Георгиев], Collection - 15 Years of Specialty European Studies [Сборник – 15 години специалност Европеистика], Sofia University “St. Kliment Ohridski [“Св. Кл. Охридски”], ISBN 978-954-07-3960-1

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- Stefanova M., Haralampiev K., Tomova T., Kalfova E., Neykov I., Gospodinova Z., Petrova P, Dimitrov J. ed. [Милена Стефанова, Калоян Харалампиев, Татяна Томова, Елена Калфова, Иван Нейков, Златка Господинова, Петромила Петрова, Йордан Димитров], 2011, Report on the results of the national survey of working conditions in Bulgaria [Доклад за резултатите от националното изследване на условията на труд в България], ISBN:COBISS.BG-ID – 1284886756, p. 495, State agency “General Labour Inspectorate” [Изпълнителна агенция „Главна инспекция по труда“], Sofia [София]
- Kalfova, E., Stefanova M., Tomova T., Petrov S. ed. [Калфова, Е., Стефанова, М., Томова, Т., Петров, С. съст.], Labour incomes in Bulgaria - private or public problem [Трудовите доходи в България – частен или публичен проблем], <http://www.fes.bg/?cid=73&NewsId=719>, 2008.
- Kalfova, E. [Калфова, Е.], 2005, Local Initiatives: municipality, hospital and university for healthcare [Локални инициативи: община, болница и университет в полза на здравеопазването], Politiki Magazine [сп. Политики], Sofia [София]
- Stefanova M., Kalfova E.ed. [Стефанова, М., Е. Калфова, съст.], 2004, Decentralization and Integration: Regional and Local Governance [Децентрализация и интеграция: регионално и местно управление], Sofia [София], ISBN 945 91369 65
- Kalfova, E. [Калфова, Е.], 2004, The Process of Regionalization in Central and Eastern Europe [Процесът на регионализация в Централна и Източна Европа], in Stefanova M., Kalfova E. ed. [в: Стефанова, М., Е. Калфова, съст.] Decentralization and Integration: Regional and local governance [Децентрализация и интеграция: регионално и местно управление], Sofia [София], ISBN 945 91369 65
- Kalfova, E. [Калфова, Е.], 2003, European Challenges in Bulgaria [Европейските предизвикателства в България], in Zaharieva, J. ed. [в: Захариева, Юл. съст.] The Construction of the enlarged European Union - Part [2Конструкция на разширения Европейски съюз – част 2], 'We in the European Debate' series - Vol. 3, ASSCEB. [поредица “Ние в европейския дебат” – кн. 3, АБСКЕБ.]

PROJECTS

Date from - Date to	Funding program / organization	Position	Description
September 2022 – ongoing;	ERASMUS+,	Expert	Project name: Transform4Europe The European University for Knowledge Entrepreneurs - T4E, ERASMUS+, contract №:101004048

Date from - Date to	Funding program / organization	Position	Description
September 2021- January 2022.			
April - December 2021	Scientific Research Fund of Sofia University "St. Kliment Ohridski "	Project manager	Project name: „Assessment of the dynamics in the necessary competencies for work in the public administration ", Contract number: 80-10-172
2018-2020	Operational Programme "Good governance",	Expert	Project name: "Effective civic participation in the formulation, implementation and monitoring of local policies", contract № BG05SFOP001-2.009-0155-C001
April 2020 - December 2020	Scientific Research Fund of Sofia University "St. Kliment Ohridski "	Expert	Project name: "Evolution of paradigms in administrative science and modernization of training in Public Administration", Project № 80-10-206 / 28.04.2020,
May 2019 – December 2019	Ministry of labour and social policy, Human Resources Development Operational Program	Expert	Project name: "Carrying out research and developing an analysis of the expected changes in the field of organization of work, employment, emerging" new forms of work ", BG05M9OP001-1.025-0001 "THE FUTURE OF LABOUR"
May 2018 – June 2019	Operational Programme "Good governance", Council of Ministers Bulgaria	Key expert	Project name: "ADMINISTRATION AND CIVIL SOCIETY - PARTNERSHIP IN GOVERNANCE", BG05SFOP001-2.001-0002
March 2018 – January 2019	Public Administration Institute, Operational Programme "Good governance"	Key expert	Project name: "Working for the People" - Strengthening the Institutions' Capacity to Meet the Challenges of Contemporary Public Policies ", "Exploring good practices and opportunities to create a Laboratory for Innovative Public Policies in Bulgaria"
April 2019 - December 2019	Scientific Research Fund of Sofia University "St. Kliment Ohridski "	Expert	Project name: Public policies in Bulgaria through the prism of networks for their formulation and implementation
April 2018 - December 2018	Scientific Research Fund of Sofia University "St. Kliment Ohridski "	Project manager	Project name: Development of an index for measuring the quality of public governance Description of activities: overall management of activities , preparation of analysis
June 2016 – December 2016	World Bank, Bulgaria	Key expert	Project name: Social and Economic Impact Assessment of Bulgarian Water sector reform. Poverty and Social Impact Analysis. Description of activities: development of methodology for impact assessment analysis, collecting data, elaboration social impact analysis
June 2016 – December 2016	Ministry of Labour and Social Policy; European Social Fund	Key expert	Project name: Assessment of the implementation, results and impact of the schemes for direct granting under Priority Axis 1 of the Operational Programme " Human Resources Development " 2007-2013

Date from - Date to	Funding program / organization	Position	Description
			Description of activities: impact assessment and evaluation of results, collection and analysis of data
June 2015 - December 2015	Diplomatic Institute at the Ministry of Foreign Affairs	Expert	Project name: European Year of development - young people studying youth Description of activities: development of training materials, methodological guide for students in the development and presentation of educational materials to students.
June 2015 - December 2015	Ministry of Regional Development and Public Works	Key expert	Project name: Preparation of the Decentralization Strategy for the period 2016-2025 and Programme for implementation of the Strategy (2016 - 2019) Description of activities: analysis of the implementation of the Decentralization Strategy, preparation of impact assessment; preparation of a strategy for decentralization for the period 2016-2025 and Programme for implementation
November 2014 - April 2015	State Agency for Child Protection; Operational Programme "Administrative Capacity"; European Social Fund	Project manager	Project name: Preparation of Functional analysis to improve the effectiveness and efficiency of the administration of the State Agency for Child Protection Description of activities: overall management of activities , preparation of functional analysis of the SACP ; drafting of the Rules of Procedure of the SACP and internal rules of procedure; conducting ongoing training of employees of the SACP
December 2013 - June 2014	Ministry of Education; European Social Fund, Human Resources Development Operational Program	Expert	Project name: Development of electronic forms of distance learning in higher education Description of activities: developing e-content for two distance learning courses for MA program - Regional policy and Impact assessment.
January 2014 - April 2014	Ministry of Labour and Social Policy; European Social Fund	Key expert	Project name: Prepare strategic analysis for the needs of the process of programming of funds under the Operative programme Human resources Development in the next planning period. Description of activities: analysis of research data, elaboration of analysis
October 2013 - January 2014	European Social Fund, Straldza municipality; Operational Programme "Administrative Capacity"; European Social Fund	Key expert	Project name: Development of integrated Internal Rules of the municipal administration Straldza Description of activities: assessment of current Internal Rules and development of new ones for Straldza municipality

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August 2012- January 2013	European Social Fund, General Labour Inspectorate Executive agency, Human Resources Development Operational Program	Key expert	Project name: Prevention for Safety and Health at Work; Development of profile on working conditions Description of activities: organization of field work, analysis of research data, elaboration of analysis
June 2012- november 2012	European Social Fund, Ministry of Education, Youth and Science, Human Resources Development Operational Program	Researcher	Project name: Analysis of horizontal system for formulation and implementation of science policy in Bulgaria Description of activities: analysis of the legislation, functional analysis
June 2011 - March 2012	World Bank	Key expert	Project name: Social and Economic Impact Assessment of Bulgarian Railway Reforms. Poverty and Social Impact Analysis. Description of activities: development of methodology for impact assessment analysis, collecting data, elaboration social impact analysis
February 2011 – October 2013	IP Erasmus, Lifelong Learning Programme	Project manager	Project name: IP “Implementation of Public Policies in Different Economic, Political and Cultural Environment” in partnership with University of Camerino, Italy, University of Constanta, Romania, University of Potsdam, Germany. Description of activities: team leader and project manager
April 2011- November 2011r.	Transparency International, Bulgaria	Expert	Project name: “Evaluation of national integrity system” Description of activities: collecting and analysis data.
March 2010 – December 2010	European Social Fund, General Labour Inspectorate Executive agency, Human Resources Development Operational Program	Researcher	Project name: National research on working conditions Description of activities: organization of field work, analysis of research data
May 2010 – October 2010	Scientific Research Fund of Sofia University “St. Kliment Ohridski ”	Expert	Project name: „Strategic trends in the development of the Bulgarian public administration. Testing methodologies for evaluating the efficiency of public administration and administrative services in Bulgaria” №193/2010 Description of activities: coordination of team activities, development of assessment methodology - in-depth interviews and case studies analysis, implementation of case-specific methodology, creating analytical report,
July 2009 – January 2010;	Operational Program Administrative	Expert	Project name: “Technical assistance for the implementation of the project "Creating an effective model for property management and provision of public services through the

Date from - Date to	Funding program / organization	Position	Description
	Capacity, Pleven Municipality		implementation of Public-Private Partnerships in Pleven District". Description of activities: assessment of public service users' attitudes through qualitative methods.
June 2009 – October 2009;	Scientific Research Fund of Sofia University "St. Kliment Ohridski "	Expert	Project name: „ Strategic trends in the development of the Bulgarian public administration. Public-private partnerships in the public policy process. "№175/2009 Description of the activities: preparation of methodology for empirical study of the evaluation of the public administration (quantitative and qualitative methods) for the capacity of NGOs to participate in the public policy process, case studies analysis, preparation of analytical report.
September 2009 – November 2009;	Scientific Research Fund of Sofia University "St. Kliment Ohridski "	Expert	Project name: „ Public-private partnership - a prerequisite for institutional effectiveness and the fight against corruption." №246/15.06.2009 Description of the activities: preparation of methodology for empirical research (quantitative and qualitative methods), presentation of the research results.
May 2009 – August 2009	Ministry of labour and social policy, Republic of Bulgaria	Project manager	Project name: Development of long-term strategy for income policy from labour Description of activities: team leader and project manager Funding institution: Ministry of labour and social policy
August 2008 – December 2008	Ministry of labour and social policy, Republic of Bulgaria	Researcher	Project name: Analysing incomes from labour and income policy in Republic of Bulgaria Description of activities: analysis of the legislation and implementation of income policy in Bulgaria Funding institution: Ministry of labour and social policy
November 2008 – April 2009;	Operational Program Administrative Capacity, Ombudsman of the Republic of Bulgaria.	Expert	Project name: "Development and implementation of a methodology for measuring the" Index of Good Governance of Municipalities ", project №K08-12-1-C / 09.07.08" Implementation of the principles of good governance in local government ", Description of activities: development of evaluation methodology.
November 2008 – January 2009;	European Commission - Directorate-General for Employment, Social Affairs and Equal Opportunities.	Expert	Project name: "Corporate Social Responsibility in Tourism in Bulgaria - Facts and Future" 2008/007/225, implemented in partnership between BBLF, the State Agency for Tourism, the NGO "Initiatives for International Development" and the Sofia University - Department of Public Administration at the Faculty of Philosophy. Budget

Date from - Date to	Funding program / organization	Position	Description
			line 04-04-01-01: Corporate social responsibility (CSR) projects,
October 2008 – December 2008	Council of Ministers Republic of Bulgaria	Project coordinator	Project name: Training for coordination of sectoral policy on regional level and competition for best practices Description of activities: project coordination Funding institution: Administration of Council of Ministers, Republic of Bulgaria
January 2007 – present	„Academic Union for training of the state administration”, NGO	Project coordinator, Lecturer	Project name: Long-life learning program for State servants Description of activities: presentation of course “EU Regional policy” to regional and central administration; Funding administration: Ministry of State administration and administrative reform
February 2006 – June 2007	Technical University, Sofia	Lecturer	Lectures in MA “European administration”
June 2005 – December 2006	Bulgarian Ministry of economy, Executive Agency for Encouragement of Small and Medium Size Enterprises, National Innovation Fund	Researcher	Project name: Development of multifunctional communication and management device for industrial companies Description of activities: research of the communication channels and development of communication models in public and industrial organization. Funding institution: Bulgarian Ministry of economy, Executive Agency for Encouragement of Small and Medium Size Enterprises, National Innovation Fund
July 2005 - December 2005	The Network of Institutes and Schools of Public Administration in Central and Eastern Europe, Bratislava, Slovak Republic	Project coordinator	Project name: Creation of an on-line information system and improvement of the capacity of the administration, responsible for public health sector in the municipality of Radnevo, Bulgaria. Description of activities: responsible for the organization of work and assign task to all other members of project team; take a part in elaboration of multi annual strategy about the public health sector in municipality of Radnevo, Bulgaria. Funding institution: The Network of Institutes and Schools of Public Administration in Central and Eastern Europe, Bratislava, Slovak Republic
May 2004 – October 2004	World bank	Co-editor and translator of anthology	Project name: Innovation in social sciences education in Bulgaria: interdisciplinary and harmonisation with EU standards Description of activities: collecting and translating articles and preparing a study about a process of regionalization in Central and Eastern Europe. Funding institution: World bank

Date from - Date to	Funding program / organization	Position	Description
December 2002 – May 2003	Open Society Institute, Hungary	Researcher	<p>Project name: SEE FDP 2002 - Unit Partnership program between the Sofia University “St. Kliment Ohridski”, Department of Public administration and University of Maastricht, Department of Public Administration</p> <p>Description of activities: elaborating a teaching module “Regional and local government” for new master program “European Public Administration” in Department of Public Administration, Sofia University “St. Kliment Ohridski”.</p> <p>Funding institution: Open Society Institute, Budapest, Hungary</p>
December 2003 – May 2004;	Ministry of labour and social policy, Republic of Bulgaria	Expert	<p>Project name: “Assessment of the implementation of national legislation and functional review of the administrative system for safety and health at work”.</p> <p>Description of the activities: conducting in-depth interviews with participants.</p>

Membership in professional organization

- From 2015 - ongoing: Member of the Bulgarian Association for European Studies;
- 2014: Member of Interdepartmental commission for updating Guidance on assessing the impact of legislation in Bulgaria, Council of Ministers Republic of Bulgaria
- From 2012 – ongoing: Member of the Bulgarian Political Science Association;
- From 2010- 2019: Vice member of National commission for the award of the label for Innovation and Good Governance at Local Level.

Awards

- 2009: Sofia University “St. Kliment Ohridski”, Philosophy Faculty, Award for contribution to the social science research